

# PreK-12 Policy Committee Wednesday, January 13, 2010 10:00 a.m. Morris Hall 

## Meeting Packet



# The Florida House of Representatives <br> Education Policy Council <br> PreK-12 Policy Committee 

| Larry Cretul |  |
| :--- | ---: |
| Speaker | John Legg |
| Chair |  |

Meeting Agenda<br>Wednesday, January 13, 2010<br>10:00 a.m.<br>Morris Hall

## I. Call to Order/Roll Call

II. Consideration of HB 105 Middle School Civics Education System by McBurney, Hudson
III. Presentation by Southern Regional Education Board
IV. Presentation by Florida Council of 100
V. Closing Comments/Adjournment

## HOUSE OF REPRESENTATIVES STAFF ANALYSIS

BILL \#: HB $105 \quad$ Middle School Civics Education Assessment

SPONSOR(S): McBurney and others TIED BILLS:

IDEN.ISIM. BILLS:


Current law requires middle school students to successfully complete, among other courses, three middle school or higher courses in social studies in order to be promoted. One semester of the three social studies courses must include the study of state and federal government and civics education.

House Bill 105 creates the "Justice Sandra Day O'Connor Civics Education Act" and provides that, beginning with students entering grade 6 in the 2012-2013 school year, promotion from a school composed of grades 6, 7, and 8 requires the successful completion of a one-semester civics education course. The one-semester civics education course is included in the three middle school social studies courses currently required for promotion.

The civics education course must include the roles and responsibilities of federal, state, and local governments; the structures and functions of the legislative, executive, and judicial branches of government; and the meaning and significance of historic documents, such as the Articles of Confederation, Declaration of Independence, and the Constitution of the United States.

The bill provides that during the 2012-2013 school year, an end-of-course assessment in civics education must be administered as a field test at the middle school level. During the 2013-2014 school year, each student's performance on the statewide, standardized end-of-course assessment in civics education must constitute $30 \%$ of the student's final course grade. Beginning with the 2014-2015 school year, a student must earn a passing score on the end-of-course assessment in civics education in order to pass the course and receive course credit.

The bill includes the statewide, standardized end-of-course assessment in civics education at the middle school level as a factor in designating a school's grade beginning in the 2013-2014 school year.

The bill does not appear to create a fiscal impact on school districts or local governments. However, the bill does have a fiscal impact on the Department of Education. See FISCAL COMMENTS section of this analysis.

## HOUSE PRINCIPLES

Members are encouraged to evaluate proposed legislation in light of the following guiding principles of the House of Representatives

- Balance the state budget.
- Create a legal and regulatory environment that fosters economic growth and job creation.
- Lower the tax burden on families and businesses.
- Reverse or restrain the growth of government.
- Promote public safety.
- Promote educational accountability, excellence, and choice.
- Foster respect for the family and for innocent human life.
- Protect Florida's natural beauty.


## FULL ANALYSIS

## I. SUBSTANTIVE ANALYSIS

## A. EFFECT OF PROPOSED CHANGES:

Present Situation

## Middle School Social Studies Requirements

Current law requires middle school students to successfully complete, among other courses, three middle school or higher courses in social studies in order to be promoted. One semester of the three social studies courses must include the study of state and federal government and civics education. ${ }^{1}$

## Sunshine State Standards

The Sunshine State Standards establish core curricula and benchmarks for student achievement. The State Board of Education is reviewing the Sunshine State Standards and replacing them with Next Generation Sunshine State Standards that specify the core content knowledge and skills that K-12 public school students are expected to acquire. ${ }^{2}$ In December 2008, the State Board of Education adopted the Next Generation Sunshine Standards for Social Studies. ${ }^{3}$ Below are the social studies content areas required at each grade level:

- $6^{\text {th }}$ Grade: geography, economics, world history, and civics and government.
- $7^{\text {th }}$ Grade: geography, economics, and civics and government.
- $8^{\text {th }}$ Grade: American history, geography, economics, and civics and government. ${ }^{4}$


## Student Assessment

The Florida Comprehensive Assessment Test (FCAT) measures student achievement in grades 3 through 11 using benchmarks from the Sunshine State Standards. ${ }^{5}$ The FCAT consists of criterionreferenced tests in reading, writing, mathematics, and science. ${ }^{6}$ Reading and mathematics are tested

[^0]annually in grades 3 through 10. Writing and science are tested once at the elementary, middle, and high school levels. ${ }^{7}$ Students take the FCAT Science test in grades 5,8 , and 11 and the FCAT Writing test in grades 4,8 , and $10 .{ }^{8}$

End-of-course assessments for subject areas also may be administered in addition to the comprehensive assessments. An end-of-course assessment must be rigorous, statewide, standardized, and developed or approved by the Department of Education (DOE). ${ }^{9}$

Currently, a civics assessment is administered in the state periodically in grades 4, 8, and 12 to randomly selected schools across the state as part of the National Assessment of Educational Progress (NAEP). ${ }^{10}$ The NAEP is an assessment administered in grades 4, 8 , and 12 and provides a basis for comparing knowledge and skills of Florida students with students in other states, and with the nation as a whole. The two major goals of NAEP are to measure student achievement and to report changes in performance over time. NAEP does not provide scores at the school or individual student levels. ${ }^{11}$ The civics framework developed by the National Assessment Governing Board recommends the civics assessment be organized in three main components: civic knowledge, intellectual skills, and civic dispositions. The civic knowledge component is based upon the National Standards for Civics and Government developed by the Center for Civic Education to form the basis of civic understanding. The component is organized into five main questions:

- What are civic life, politics and government?
- What are the foundations of the American political system?
- How does the government established by the Constitution embody the purpose, values, and principles of American democracy?
- What is the relationship of the United States to other nations and to world affairs?
- What are the roles of citizens in American democracy? ${ }^{12}$


## School Grades

All public schools, including charter schools, which have at least 30 students with valid FCAT scores in reading for the current and prior years and at least 30 students with valid FCAT scores in mathematics for the current and prior years are assigned a school grade. ${ }^{13}$ Student achievement data from the FCAT are used to establish both proficiency levels and annual progress for individual students, schools, districts, and the state. ${ }^{14}$

Currently, an elementary or middle school's grade is based upon a combination of:

- Student achievement scores, including achievement scores for students seeking a special diploma.
- Student learning gains as measured by annual FCAT assessments in grades 3 through 10; learning gains for students seeking a special diploma, as measured by an alternate assessment tool, must be included no later than the 2009-2010 school year.

[^1]- Improvement of the lowest $25^{\text {th }}$ percentile of students in the school in reading, mathematics, or writing on the FCAT, unless these students are exhibiting satisfactory performance. ${ }^{15}$


## Effect of Proposed Changes

## Middle School Social Studies Requirements

The bill provides that, beginning with students entering grade 6 in the 2012-2013 school year, promotion from a school composed of grades 6,7 , and 8 requires the successful completion of a onesemester civics education course. The one-semester civics education course is included in the three middle school social studies courses currently required for promotion.

The civics education course must include the roles and responsibilities of federal, state, and local governments; the structures and functions of the legislative, executive, and judicial branches of government; and the meaning and significance of historic documents, such as the Articles of Confederation, Declaration of Independence, and the Constitution of the United States.

## End-of-Course Assessment

The bill provides that during the 2012-2013 school year, an end-of-course assessment in civics education must be administered as a field test ${ }^{16}$ at the middle school level. During the 2013-2014 school year, each student's performance on the statewide, standardized end-of-course assessment in civics education must constitute $30 \%$ of the student's final course grade. Beginning with the 2014-2015 school year, a student must earn a passing score on the end-of-course assessment in civics education in order to pass the course and receive course credit.

## School Grades

The bill includes the statewide, standardized end-of-course assessment in civics education at the middle school level as a factor in designating a school's grade beginning in the 2013-2014 school year.

Currently, the school grading criteria for middle schools and elementary schools are the same. ${ }^{17}$ The addition of an end-of-course assessment to the school grading process for middle schools will require the State Board of Education, through its existing rulemaking authority, to establish a new point scale for grading middle schools. Combination schools in which middle school grades are taught will also be graded on a separate scale adapted for middle school grading.
B. SECTION DIRECTORY:

Section 1: Amends s. 1003.4156 , F.S., relating to general requirements for middle school promotion.
Section 2: Amends s. 1008.22, F.S., relating to student assessment program for public schools.
Section 3: Amends s. 1008.34, F.S., relating to school grading system; school report cards; and district grade.

Section 4: Provides an effective date of July 1, 2010.

[^2]
## II. FISCAL ANALYSIS \& ECONOMIC IMPACT STATEMENT

A. FISCAL IMPACT ON STATE GOVERNMENT:

1. Revenues:

The bill does not appear to have a fiscal impact on state government revenues.
2. Expenditures:

See FISCAL COMMENTS section.
B. FISCAL IMPACT ON LOCAL GOVERNMENTS:

1. Revenues:

The bill does not appear to have a fiscal impact on local government revenues.
2. Expenditures:

The bill does not appear to have a fiscal impact on local government expenditures.
C. DIRECT ECONOMIC IMPACT ON PRIVATE SECTOR:

None.
D. FISCAL COMMENTS:

## DOE Comment:

To meet the requirements of this bill, the Department would be required to either develop a new civics end-of-course assessment or purchase an existing civics end-of-course assessment. Based on previous experience, statewide end-of-course assessments developed by the Department are more cost efficient.

The costs to develop an end-of-course assessment would be staggered across several years. Generally, the estimated fiscal impact at the state-level for adding one examination, in one grade and subject, administered to all students, is approximately $\$ 1,500,000$ each year once fully implemented.

Given the timeline provided in the bill, start-up activities could be phased in at a lower cost during the 2010-2011 and 2011-2012 fiscal years. The cost for computerbased field testing, to occur during the 2012-2013 fiscal year, would depend on the actual number of students to be tested. The cost for full implementation during the 2013-2014 would also depend on the actual number of students to be tested. The cost shown in the following chart is based on the approximate cost for the annual ongoing administration of a statewide examination to all students in a single grade and subject. The approximate cost assumes computer-based test administration. ${ }^{18}$

[^3]| $\begin{aligned} & \text { FISCAL } \\ & \text { YEAR } \end{aligned}$ | APPROXIMATE COST | ACTIVITIES ${ }^{19}$ |
| :---: | :---: | :---: |
| 2010-2011 | \$350,000 | Activities would include amending the current contract, convening educators and experts to assist in developing test and item specifications, and other start-up activities. |
| 2011-2012 | \$500,000 | Activities would include developing test items, preparing field test forms, and developing administration and reporting procedures. |
| 2012-2013 | $\begin{aligned} & \$ 500,000= \\ & \$ 1,000,000 \end{aligned}$ | Activities would include field-testing and analyzing the results of the civics end-ofcourse assessment. Since this would be the first year of the civics requirement, it is assumed that the field-test sample would be much smaller than the number of students to be tested in subsequent years. The actual cost would depend on the number of students to be tested, assuming computer-based administration. |
| 2013-2014 | \$1,500,000 | Activities would include both development and administration tasks for full implementation. The actual cost would depend on the number of middle school students to be tested, assuming computerbased administration. |
| Ongoing | \$1,500,000 | Projected ongoing cost for annual computer-based administration of middle school civics education assessment and reporting. |

Thirty (30) states include civics, citizenship education, or social studies in state assessments ${ }^{20}$ and seven of these states use end-of-course assessments ${ }^{21}$ to evaluate student performance. Considering that statewide assessments, including end-of-course assessments, in civics, citizen education, or social studies are available, some of the costs associated with development of test items, the preparation of field tests, and administrative and reporting procedures may be mitigated.

[^4]
## III. COMMENTS

## A. CONSTITUTIONAL ISSUES:

1. Applicability of Municipality/County Mandates Provision:

Not applicable. The bill does not appear to require a county or municipality to spend funds or take an action requiring expenditures; reduce the authority that counties and municipalities had as of February 1,1989 , to raise revenues in the aggregate; or reduce the percentage of a state tax shared in the aggregate with counties and municipalities as of February 1, 1989.
2. Other:

None.
B. RULE-MAKING AUTHORITY:

None.
C. DRAFTING ISSUES OR OTHER COMMENTS:

None.
IV. AMENDMENTS/COUNCIL OR COMMITTEE SUBSTITUTE CHANGES

N/A

Amendment No. 01

## COUNCIL/COMMITTEE ACTION

| ADOPTED | $-(Y / N)$ |
| :--- | :--- |
| ADOPTED AS AMENDED | $-(Y / N)$ |
| ADOPTED W/O OBJECTION | $-(Y / N)$ |
| FAILED TO ADOPT | $-(Y / N)$ |
| WITHDRAWN | $-(Y / N)$ |
| OTHER | - |

Council/Committee hearing bill: PreK-12 Policy Committee Representative McBurney offered the following:

Amendment (with title amendment)
Between lines 21-22, insert:
Section 2. Paragraph (a) of subsection (1) of section 1003.41, Florida Statutes, is amended to read:
(1) Public K-12 educational instruction in Florida is based on the "Sunshine State Standards." The State Board of Education shall review the Sunshine State Standards and replace them with the Next Generation Sunshine State Standards that establish the core content of the curricula to be taught in this state and that specify the core content knowledge and skills that $\mathrm{K}-12$ public school students are expected to acquire. The Next Generation Sunshine State Standards must, at a minimum:
(a) Establish the core curricular content for language arts, science, mathematics, and social studies, as follows:

1. Language arts standards must establish specific curricular content for, at a minimum, the reading process,

Amendment No. 01
literary analysis, the writing process, writing applications, communication, and information and media literacy. The standards must include distinct grade level expectations for the core content knowledge and skills that a student is expected to have acquired by each individual grade level from kindergarten through grade 8. The language arts standards for grades 9 through 12 may be organized by grade clusters of more than one grade level. The language arts standards must also identify significant literary genres and authors that encompass a comprehensive range of historical periods. Beginning with the 2011-2012 school year, the reading content shall include civics education materials for all grade levels. The State Board of Education shall, in accordance with the expedited schedule established under subsection (2), review and replace the language arts standards adopted by the state board in 2007 with Next Generation Sunshine State Standards that comply with this subparagraph.

## TITIEAMENDMENT

Remove lines 3-4 and insert:
assessment; providing a short title; amending s. 1003.41, F.S.; providing requirement that language arts reading content include civics education materials for all grade levels; amending s. 1003.4156, F.S.; providing requirements for a civics


#### Abstract

A bill to be entitled An act relating to middle school civics education assessment; providing a short title; amending s. 1003.4156, F.S.; providing requirements for a civics education course that a student must successfully complete for middle grades promotion beginning with students entering grade 6 in the 2012-2013 school year; amending s. 1008.22, F.S.; requiring the administration of an end-ofcourse assessment in civics education as a field test at the middle school level during the 2012-2013 school year; providing requirements for course grade and course credit for subsequent school years; amending s. 1008.34, F.S.; requiring the inclusion of civics education end-of-course assessment data in determining school grades beginning with the 2013-2014 school year; providing an effective date.


Be It Enacted by the Legislature of the State of Florida:

Section 1. This act may be cited as the "Justice Sandra

## Day O'Connor Civics Education Act."

Section 2. Paragraph (a) of subsection (1) of section 1003.4156, Florida Statutes, is amended to read:
1003.4156 General requirements for middle grades promotion.--
(1) Beginning with students entering grade 6 in the 20062007 school year, promotion from a school composed of middle grades 6, 7, and 8 requires that:

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(a) The student must successfully complete academic courses as follows:

1. Three middle school or higher courses in English. These courses shall emphasize literature, composition, and technical text.
2. Three middle school or higher courses in mathematics. Each middle school must offer at least one high school level mathematics course for which students may earn high school credit.
3. Three middle school or higher courses in social studies, one semester of which must include the study of state and federal government and civics education. Beginning with students entering grade 6 in the 2012-2013 school year, one of these courses must be at least a one-semester civics education course that a student successfully completes in accordance with s. $1008.22(3)(c)$ and that includes the roles and responsibilities of federal, state, and local governments; the structures and functions of the legislative, executive, and judicial branches of government; and the meaning and significance of historic documents, such as the Articles of Confederation, the Declaration of Independence, and the Constitution of the United States.
4. Three middle school or higher courses in science.
5. One course in career and education planning to be completed in 7th or 8 th grade. The course may be taught by any member of the instructional staff; must include career exploration using CHOICES for the 21st Century or a comparable cost-effective program; must include educational planning using
the online student advising system known as Florida Academic Counseling and Tracking for Students at the Internet website FACTS.org; and shall result in the completion of a personalized academic and career plan.

Each school must hold a parent meeting either in the evening or on a weekend to inform parents about the course curriculum and activities. Each student shall complete an electronic personal education plan that must be signed by the student; the student's instructor, guidance counselor, or academic advisor; and the student's parent. By January 1, 2007, the Department of Education shall develop course frameworks and professional development materials for the career exploration and education planning course. The course may be implemented as a stand-alone course or integrated into another course or courses. The Commissioner of Education shall collect longitudinal high school course enrollment data by student ethnicity in order to analyze course-taking patterns.

Section 3. Paragraph (c) of subsection (3) of section 1008.22, Florida Statutes, is amended to read:
1008.22 Student assessment program for public schools.--
(3) STATEWIDE ASSESSMENT PROGRAM.--The commissioner shall design and implement a statewide program of educational assessment that provides information for the improvement of the operation and management of the public schools, including schools operating for the purpose of providing educational services to youth in Department of Juvenile Justice programs. The commissioner may enter into contracts for the continued

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administration of the assessment, testing, and evaluation programs authorized and funded by the Legislature. Contracts may be initiated in 1 fiscal year and continue into the next and may be paid from the appropriations of either or both fiscal years. The commissioner is authorized to negotiate for the sale or lease of tests, scoring protocols, test scoring services, and related materials developed pursuant to law. Pursuant to the statewide assessment program, the commissioner shall:
(c) Develop and implement a student achievement testing program known as the Florida Comprehensive Assessment Test (FCAT) as part of the statewide assessment program to measure a student's content knowledge and skills in reading, writing, science, and mathematics. Other content areas may be included as directed by the commissioner. Comprehensive assessments of reading and mathematics shall be administered annually in grades 3 through 10. Comprehensive assessments of writing and science shall be administered at least once at the elementary, middle, and high school levels. End-of-course assessments for a subject may be administered in addition to the comprehensive assessments required for that subject under this paragraph. An end-of-course assessment must be rigorous, statewide, standardized, and developed or approved by the department. The content knowledge and skills assessed by comprehensive and end-of-course assessments must be aligned to the core curricular content established in the Sunshine State Standards. During the 20122013 school year, an end-of-course assessment in civics education shall be administered as a field test at the middle school level. During the 2013-2014 school year, each student's

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performance on the statewide, standardized end-of-course assessment in civics education shall constitute 30 percent of the student's final course grade. Beginning with the 2014-2015 school year, a student must earn a passing score on the end-ofcourse assessment in civics education in order to pass the course and receive course credit. The commissioner may select one or more nationally developed comprehensive examinations, which may include, but need not be limited to, examinations for a College Board Advanced Placement course, International Baccalaureate course, or Advanced International Certificate of Education course or industry-approved examinations to earn national industry certifications as defined in s. 1003.492, for use as end-of-course assessments under this paragraph, if the commissioner determines that the content knowledge and skills assessed by the examinations meet or exceed the grade level expectations for the core curricular content established for the course in the Next Generation Sunshine State Standards. The commissioner may collaborate with the American Diploma Project in the adoption or development of rigorous end-of-course assessments that are aligned to the Next Generation Sunshine State Standards. The testing program must be designed as follows:

1. The tests shall measure student skills and competencies adopted by the State Board of Education as specified in paragraph (a). The tests must measure and report student proficiency levels of all students assessed in reading, writing, mathematics, and science. The commissioner shall provide for the tests to be developed or obtained, as appropriate, through

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contracts and project agreements with private vendors, public vendors, public agencies, postsecondary educational institutions, or school districts. The commissioner shall obtain input with respect to the design and implementation of the testing program from state educators, assistive technology experts, and the public.
2. The testing program shall be composed of criterionreferenced tests that shall, to the extent determined by the commissioner, include test items that require the student to produce information or perform tasks in such a way that the core content knowledge and skills he or she uses can be measured.
3. Beginning with the 2008-2009 school year, the commissioner shall discontinue administration of the selectedresponse test items on the comprehensive assessments of writing. Beginning with the 2012-2013 school year, the comprehensive assessments of writing shall be composed of a combination of selected-response test items, short-response performance tasks, and extended-response performance tasks, which shall measure a student's content knowledge of writing, including, but not limited to, paragraph and sentence structure, sentence construction, grammar and usage, punctuation, capitalization, spelling, parts of speech, verb tense, irregular verbs, subjectverb agreement, and noun-pronoun agreement.
4. A score shall be designated for each subject area tested, below which score a student's performance is deemed inadequate. The school districts shall provide appropriate remedial instruction to students who score below these levels.

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5. Except as provided in s. $1003.428(8)(b)$ or $s$. 1003.43(11)(b), students must earn a passing score on the grade 10 assessment test described in this paragraph or attain concordant scores as described in subsection (10) in reading, writing, and mathematics to qualify for a standard high school diploma. The State Board of Education shall designate a passing score for each part of the grade 10 assessment test. In establishing passing scores, the state board shall consider any possible negative impact of the test on minority students. The State Board of Education shall adopt rules which specify the passing scores for the grade 10 FCAT. Any such rules, which have the effect of raising the required passing scores, shall apply only to students taking the grade 10 FCAT for the first time after such rules are adopted by the State Board of Education.
6. Participation in the testing program is mandatory for all students attending public school, including students served in Department of Juvenile Justice programs, except as otherwise prescribed by the commissioner. If a student does not participate in the statewide assessment, the district must notify the student's parent and provide the parent with information regarding the implications of such nonparticipation. A parent must provide signed consent for a student to receive classroom instructional accommodations that would not be available or permitted on the statewide assessments and must acknowledge in writing that he or she understands the implications of such instructional accommodations. The State Board of Education shall adopt rules, based upon recommendations of the commissioner, for the provision of test accommodations

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for students in exceptional education programs and for students who have limited English proficiency. Accommodations that negate the validity of a statewide assessment are not allowable in the administration of the FCAT. However, instructional accommodations are allowable in the classroom if included in a student's individual education plan. Students using instructional accommodations in the classroom that are not allowable as accommodations on the FCAT may have the FCAT requirement waived pursuant to the requirements of $s$. 1003.428(8)(b) or s. 1003.43(11)(b).
7. A student seeking an adult high school diploma must meet the same testing requirements that a regular high school student must meet.
8. District school boards must provide instruction to prepare students to demonstrate proficiency in the core curricular content established in the Next Generation Sunshine State Standards adopted under s. 1003.41, including the core content knowledge and skills necessary for successful grade-tograde progression and high school graduation. If a student is provided with instructional accommodations in the classroom that are not allowable as accommodations in the statewide assessment program, as described in the test manuals, the district must inform the parent in writing and must provide the parent with information regarding the impact on the student's ability to meet expected proficiency levels in reading, writing, and mathematics. The commissioner shall conduct studies as necessary to verify that the required core curricular content is part of the district instructional programs.
9. District school boards must provide opportunities for students to demonstrate an acceptable level of performance on an alternative standardized assessment approved by the State Board of Education following enrollment in summer academies.
10. The Department of Education must develop, or select, and implement a common battery of assessment tools that will be used in all juvenile justice programs in the state. These tools must accurately measure the core curricular content established in the Sunshine State Standards.
11. For students seeking a special diploma pursuant to s. 1003.438, the Department of Education must develop or select and implement an alternate assessment tool that accurately measures the core curricular content established in the Sunshine State Standards for students with disabilities under s. 1003.438.
12. The Commissioner of Education shall establish schedules for the administration of statewide assessments and the reporting of student test results. The commissioner shall, by August 1 of each year, notify each school district in writing and publish on the department's Internet website the testing and reporting schedules for, at a minimum, the school year following the upcoming school year. The testing and reporting schedules shall require that:
a. There is the latest possible administration of statewide assessments and the earliest possible reporting to the school districts of student test results which is feasible within available technology and specific appropriations; however, test results must be made available no later than the final day of the regular school year for students.

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b. Beginning with the 2010-2011 school year, a comprehensive statewide assessment of writing is not administered earlier than the week of March 1 and a comprehensive statewide assessment of any other subject is not administered earlier than the week of April 15.
c. A statewide standardized end-of-course assessment is administered within the last 2 weeks of the course.

The commissioner may, based on collaboration and input from school districts, design and implement student testing programs, for any grade level and subject area, necessary to effectively monitor educational achievement in the state, including the measurement of educational achievement of the Sunshine State Standards for students with disabilities. Development and refinement of assessments shall include universal design principles and accessibility standards that will prevent any unintended obstacles for students with disabilities while ensuring the validity and reliability of the test. These principles should be applicable to all technology platforms and assistive devices available for the assessments. The field testing process and psychometric analyses for the statewide assessment program must include an appropriate percentage of students with disabilities and an evaluation or determination of the effect of test items on such students.

Section 4. Paragraph (c) of subsection (3) of section 1008.34, Florida Statutes, is amended to read:
1008.34 School grading system; school report cards; district grade.--

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(3) DESIGNATION OF SCHOOL GRADES.--
(c) Student assessment data used in determining school grades shall include:

1. The aggregate scores of all eligible students enrolled in the school who have been assessed on the FCAT and, beginning with the 2013-2014 school year, the statewide, standardized end-of-course assessment in civics education at the middle school level.
2. The aggregate scores of all eligible students enrolled in the school who have been assessed on the FCAT and who have scored at or in the lowest 25 th percentile of students in the school in reading, mathematics, or writing, unless these students are exhibiting satisfactory performance.
3. Effective with the 2005-2006 school year, the achievement scores and learning gains of eligible students attending alternative schools that provide dropout prevention and academic intervention services pursuant to s. 1003.53. The term "eligible students" in this subparagraph does not include students attending an alternative school who are subject to district school board policies for expulsion for repeated or serious offenses, who are in dropout retrieval programs serving students who have officially been designated as dropouts, or who are in programs operated or contracted by the Department of Juvenile Justice. The student performance data for eligible students identified in this subparagraph shall be included in the calculation of the home school's grade. As used in this section and s. 1008.341, the term "home school" means the school to which the student would be assigned if the student were not

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assigned to an alternative school. If an alternative school chooses to be graded under this section, student performance data for eligible students identified in this subparagraph shall not be included in the home school's grade but shall be included only in the calculation of the alternative school's grade. A school district that fails to assign the FCAT scores of each of its students to his or her home school or to the alternative school that receives a grade shall forfeit Florida School Recognition Program funds for 1 fiscal year. School districts must require collaboration between the home school and the alternative school in order to promote student success. This collaboration must include an annual discussion between the principal of the alternative school and the principal of each student's home school concerning the most appropriate school assignment of the student.
4. Beginning with the 2009-2010 school year for schools comprised of high school grades 9, 10, 11, and 12, or grades 10, 11, and 12, the data listed in subparagraphs 1.-3. and the following data as the Department of Education determines such data are valid and available:
a. The high school graduation rate of the school as calculated by the Department of Education;
b. The participation rate of all eligible students enrolled in the school and enrolled in College Board Advanced Placement courses; International Baccalaureate courses; dual enrollment courses; Advanced International Certificate of Education courses; and courses or sequence of courses leading to industry certification, as determined by the Agency for

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Workforce Innovation under s. 1003.492(2) in a career and professional academy, as described in s. 1003.493;
c. The aggregate scores of all eligible students enrolled in the school in College Board Advanced Placement courses, International Baccalaureate courses, and Advanced International Certificate of Education courses;
d. Earning of college credit by all eligible students enrolled in the school in dual enrollment programs under $s$. 1007.271;
e. Earning of an industry certification, as determined by the Agency for Workforce Innovation under s. 1003.492(2) in a career and professional academy, as described in s. 1003.493;
f. The aggregate scores of all eligible students enrolled in the school in reading, mathematics, and other subjects as measured by the SAT, the ACT, and the common placement test for postsecondary readiness;
g. The high school graduation rate of all eligible at-risk students enrolled in the school who scored at Level 2 or lower on the grade 8 FCAT Reading and Mathematics examinations;
h. The performance of the school's students on statewide standardized end-of-course assessments administered under s. 1008.22; and
i. The growth or decline in the data components listed in sub-subparagraphs a.-h. from year to year.

The State Board of Education shall adopt appropriate criteria for each school grade. The criteria must also give added weight to student achievement in reading. Schools designated with a

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grade of "C," making satisfactory progress, shall be required to demonstrate that adequate progress has been made by students in the school who are in the lowest 25 th percentile in reading, mathematics, or writing on the FCAT, unless these students are exhibiting satisfactory performance. Beginning with the 20092010 school year for schools comprised of high school grades 9, 10, 11 , and 12 , or grades 10,11 , and 12 , the criteria for school grades must also give added weight to the graduation rate of all eligible at-risk students, as defined in this paragraph. Beginning in the 2009-2010 school year, in order for a high school to be designated as having a grade of "A," making excellent progress, the school must demonstrate that at-risk students, as defined in this paragraph, in the school are making adequate progress.

Section 5. This act shall take effect July 1, 2010.


# The Next Generation of School Accountability: 

A Blueprint for Raising High School Achievement and Graduation Rates in SREB States

## SREB

The Southern Regional Education Board is a nonprofit and nonpartisan organization based in Atlanta, Georgia, that works with state leadets and educatots to improve education. SREB was created in 1948 by Southern governors and legislatures to help leaders in education and government work cooperatively to advance education and improve the social and economic life of the region. SREB has 16 member states: Alabama, Arkansas, Delaware, Florida, Georgia, Kenticky, Louisiana, Maryland, Mississippi, North Carolina, Ollihhoma, South Carolina, Tennessee, Texas, Virginia and West, Virginia. Each is represented by its governor and four gubernatorial appointees, For more information, visit wwwsreb.org.

This report was developed by Gene Bottoms, SREB senior vice president; Dave Spence, SREB president; and Marna Young, director of research for school improvement, in consultation with commitree members and other SREB staff: It was edited by Alan Richard, director of communications; and Lisa Johnston, associate director of communications; and designed by Lety Jones, senior designer and production manager.


## We Know How to Make Every High School More Successful

The report you are about to read opens with a startling fact: Each school day, nearly 3,000 students in the 16 -state Southern Regional Education Board (SREB) region abandon their quest for a high school diploma. Most of these young men and women will enter the work force at the lowest levels, unprepared to support themselves or their families adequately, less likely to make positive contributions to their communities, and poorly positioned to help our region continue to make progress in a highly competitive global economy.

Each time we allow a struggling or disengaged student to walk away from high school, we put the prosperity of our states and communities at greater risk. And if the fate of each single dropout isn't enough to call our states to action, our collective failure each year to prepare a half-million new graduates for life beyond high school should be.

How can our state policies take the next historic step to improve high schools - and finally address the graduation-rate problem as powerfully as we should? Government, education and civic leaders in our region must insist on two outcomes for all high schools: improved student achievement across the board, and significant and continuous increases in graduation rates. This was the finding of a special SREB committee led by Governor Sonny Perdue of Georgia that helped address the issues.

Across the SREB region and the nation, educators in some high-poverty schools are demonstrating that high student achievement and graduation rates are possible. Some of our more advantaged schools are moving from good to great, modeling how rigorous and relevant instruction, strengthened even more by strong professional relationships between educators and students, can maximize the potential of every student.

We know how to improve high schools. That's not the problem. But we also need the political courage to link what we know about successful schools to transformative policies that leave no doubt whether student achievement and better graduation rates are major priorities in every SREB state.

Backed by two decades of research and direct service to many hundreds of schools in the SREB High Schools That Work program, these concepts should guide the development of effective high school reform policies:

- High schools need more ambitious targets for improving graduation rates. Teachers, principals and central office staff need goals that require them to abandon status-quo thinking about acceptable
dropout levels. Current state goals under the No Child Left Behind Act allow schools to improve graduation rates as little as one-tenth of a percent each year. This is far from good enough.
- Don't treat every school the same. States should challenge educators to increase graduation rates based on a school's unique data and circumstances. The policy objective should be to push educators to improve graduation rates without creating despair over the impossibility of the task before them. Improvement is possible - and even likely, given the right tools and direction.
- Districts and states need to use many indicators of progress toward higher achievement. Don't be satisfied with small gains on low-level standardized tests. Stress a broader range of indicators like Advanced Placement results, International Baccalaureate completions, college readiness, students earning industry certifications, and college enrollment and graduation rates. Measure what matters.

Teachers, principals and central office staff need goals that require them to abandon<br>status-quo thinking about acceptable dropout levels.

- Recognize districts, schools and teachers who make real progress. Investigate and learn why. Spread best practices and encourage improvement. Our current accountability systems do a good job of telling schools when they fail, but in most cases, educators in these schools already know their situation. Instead, provide a vision and models of change to help schools and districts accomplish challenging goals.
- Draw a distinction between "lack of capacity" and "lack of will" — and address both in designing policy strategies for improvement. Some educators know how they need to improve but lack the will to change. They need to be motivated and held accountable for improvement. Other educators simply need more knowledge and skills about effective teaching and learning. They may be wedded to outdated stereotypes about instruction and student potential. These schools need school leaders who understand how schools can improve, and they need the professional development and other types of support necessary to improve.
- We know that every student will not earn a four-year college degree, but more students need greater opportunities. We cannot identify which students will ultimately achieve academic success once all the components of a first-class high school education are in place. This is one of many reasons why we need to challenge every student to prepare for the highest levels of education possible. We do that by creating multiple paths to college and careers that keep academic and upper-level job options open. We should establish a high threshold that we expect most high school graduates to achieve, while recognizing the need for an even higher threshold for some. Educators must challenge themselves to take each student as far as possible - and educators must have the support and tools they need.
- Insist on rigorous, relevant and engaging instruction. Studies stress the importance of keeping today's adolescents engaged in learning through instruction that is rigorous and relevant to them and their future. For many students, this means programs that involve their hands and minds courses that require students to solve difficult problems and pursue solutions to dilemmas in the workplace and the world around them. Ironically, the high school programs with the most potential to meet this need - career/technical (CT) courses - are often the most ignored by policy-makers. Weak state policies that fail to set intellectually rigorous standards for CT programs are severely retarding their potential to help more students enter and succeed in college and career training. Done right, CT programs not only can engage students at risk of dropping out but can inspire all students to tackle and master more challenging courses.

Our best CT programs today blend high-interest technical studies with engaging academics. We need to examine these successful models and create the policies and supports that will bring them to scale in all of our high schools.

The SREB region has more than its share of high schools identified by Johns Hopkins University researchers as "dropout factories." And the lack of uniformity in the way states and districts define and count "dropouts" suggests that many more high schools have actual non-completion rates in the 40 percent range and above. While some states and school districts are facing up to the hard truth about their dropout rates, many others continue to play a numbers game - so fearful of negative publicity that they are unable to rally the community will to makes changes for the better.

Some schools and districts are returning to discredited practices from the past, reestablishing low-level vocational tracks in the hope that a few more potential dropouts will stay the course. If SREB states are to sustain the educational and economic progress we have made in recent decades, we must find ways both to graduate many more students but also help them meet high standards of achievement.

The next generation of school accountability needs to require more from our students, educators and schools - but also from state leaders who can enable positive change and monitor results. Currently, most SREB states are under-producing college graduates compared with the nation. Without more students graduating from high school and then completing two- and four-year degrees and advanced career training - our nation's economic future is at risk and the South's quality of life will dwindle. Our


The next generation of school accountability
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One significant challenge policy-makers face as they step up: While the public is concerned about high school achievement and graduation rates, some people are unconvinced that educators and political leaders have real answers. We need to do a better job of showing the public what is working and why. We should push back on media messages that create a sense of hopelessness about high school reform. We need to showcase our most effective schools and the policy strategies that decisionmakers are implementing to bring all schools to high levels of performance.
Finally, the racial demographics of the SREB region are changing rapidly. Within the working life of today's high school students, people of color will come to represent nearly 50 percent of the population in the SREB region. Students of color continue - disproportionately - to have the lowest high school graduation rates, the weakest college enrollment and degree-completion rates, and the lowest average lifetime incomes.
We don't need a demographer to show us the urgency for high school reform. We know what to do. We need the right state policies and leadership to get it done. The 10 principles presented in this report provide a blueprint for just that.


Dave Spence President
Southern Regional Education Board


Nearly 7,000 students drop out of the nation's public high schools each school day, and 3,000 of them are in the Southern Regional Education Board (SREB) states. Altogether, an estimated 1.3 million teenagers in the United States abandon high school each year without earning a diploma. In 1,700 of the nation's high schools, less than 60 percent of students even make it to their senior year on time. The National Center for Education Statistics reports that 27 percent of America's Class of 2006 failed to graduate with their peers.

The future is bright for students who do persist and earn a high school diploma: High school graduates' capability to enter and succeed in a job is stronger, and their earnings and employment rates are much higher than for those who drop out. Yet national research shows that many high school graduates are not well-prepared to continue their studies because they lack the reading, writing, and math knowledge and skills for success in college courses or career training. Unless public high schools change dramatically, "too few graduate and too few are ready for the next step" will be the national storyline in education for years to come.

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Moving more students successfully into postsecondary education and career training will not happen without improving both school practices and state policies. These goals cannot be met by high schools alone. SREB states need to enable public schools to identify and help struggling students earlier in their education. Some schools already do this, but SREB state leaders know that every school needs better tools and practices to help more students succeed. The region's public schools need better policies, guidance and resources to raise achievement and to accelerate progress in graduating more students who are prepared for success after high school.

SREB states could raise high school graduation rates simply by weakening current graduation requirements that often stress only low-level academic skills and separate, old-style vocational education tracks - but they must resist this temptation. It would leave far too many students unprepared for high school graduation, postsecondary studies, career training and work. This is an option SREB states cannot afford.

Instead, states should set incentives to motivate educators to deliver more challenging academic work that connects classroom learning to students' lives and futures. SREB research shows that such innovations can foster greater student success in school and will help many schools substantially raise both graduation rates and student achievement.

In fall 2007, SREB convened a distinguished panel of state leaders led by Governor Sonny Perdue of Georgia to consider how to accomplish these goals. The SREB Committee to Improve High School Graduation Rates and Achievement met in 2007 and 2008. Later, SREB worked directly with several members of the Committee to recommend specific strategies that states and their public schools could use to help more students succeed.

This report outlines 10 principles to guide the next generation of school accountability in SREB states - giving equal priority to improving both graduation rates and achievement. Most states' current school accountability laws and programs do not emphasize improving graduation rates. In fact, by simply establishing and raising test-score requirements for graduation, states sometimes inadvertently discourage high schools from retaining low-performing students because they may lower overall test scores. This needs to change immediately.

We could easily raise graduation rates by allowing students to meet very minimal academic requirements. But that won't get us where we need to ga. Using the same logic, we could raise achievement by allowing our lowest-level students to leave school. Again, that's not what we want. That's why a two-pronged approach is crucial. Our challenge now is to move beyond requirements that high schools improve test scores. We need to set our expectations even higher for the levels of skill we expect students to learn. And very importantly, we need to make high school graduation a major priority . Tike never before in our states":


Governor Sonny/Perfile: Geoyent chair of SREB in 2008 speaking: to the SREB Ariul Meeting in Boca Raton, Molid.


SREB and prominent leaders from its member states agree that most states need major improvements in both graduation rates and achievement in high schools. Why is this dual focus so crucial?

States' Current Focus is on Minimum Achievement Levels, Not Graduation
Until changes in federal No Child Left Behind Act regulations in late 2008 - to take effect in 2011 - states had little reason to hold schools accountable for significantly improving graduation rates. Thus, most states have focused almost solely on requiring schools to meet Adequate Yearly Progress (AYP) test-score goals as required by the law. Unfortunately, as states have pushed schools to raise achievement to minimum levels, instruction in some schools has overdosed on boring, drill-oriented teaching and test preparation. National research indicates that failure to provide the curriculum and learning experiences that engage students in challenging and meaningful learning leads to high dropout rates.

Failure to provide the curriculum and learning experiences that engage students in challenging and meaningful learning only leads to even higher dropout rates.

This is one major reason why ninth-grade failure rates are high in most states. Too many schools ignore struggling students in hope of raising test scores as more of them drop out. States must change this trend and work to help high schools graduate more students who are prepared for a next step - college, career training, employment, the military or other options.

While SREB states are making some progress in raising high school performance and graduation rates, achievement is not improving fast enough and graduation rates remain too low. In 2006, the median graduation rate ${ }^{1}$ for SREB states was 72 percent, compared with 73 percent for the nation. Average graduation rates ranged from 60 percent to 80 percent across SREB states. (For a thorough analysis of high school graduation rates and student achievement trends, see SREB's 2009 report Gaining Ground on High School Graduation Rates in SREB States: Milestones and Guideposts).

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## The Problem Starts Early: Many Students Enter High School Unprepared

Too many eighth-graders in SREB states are unprepared to succeed in challenging high school courses. On the 2007 National Assessment of Educational Progress (NAEP), 29 percent of eighthgraders in SREB states scored below the Basic level in reading, and 33 percent were below the Basic level in mathematics. These students will have extreme difficulty succeeding in high school.

Plus, a large portion of the 45 percent of the region's eighth-graders who scored at NAEP's Basic level in reading and the 41 percent who did so in math also will struggle with high school studies unless they receive special help. Simply put, fewer than half of the region's eighth-graders are academically prepared to enter ninth grade and succeed in college-preparatory high school courses. Clearly, state leaders and educators need to seek new directions for improving students' transition into high school.

Helping students build stronger literacy skills is one key to helping them reach higher levels of learning in all subjects. The SREB Committee to Improve Reading and Writing in Middle and High Schools noted in its 2009 report, A Critical Mission: Making Adolescent Reading an Immediate Priority in SREB States, that reading instruction often stops after the elementary grades. The report shows that eighth-grade NAEP reading scores are stagnant in many states and that students need more intensive reading instruction throughout the middle grades and high school. It urges states to identify the specific reading skills students need in key middle grades and high school subjects, add those skills to the curricula, provide teachers with better training in literacy instruction, and give struggling students the extra help they need to catch up.

Math also needs attention. The National Mathematics Advisory Panel's 2008 report indicates that states are making only modest improvements in math achievement in the middle grades. Before middle grades students can succeed in pre-algebra or algebra, they need to have a deep understanding of arithmetic, positive and negative numbers, fractions and decimals. More eighth-graders need to master these concepts, so that more high school students can complete Algebra II - a proven gateway to college success. Research shows that students who complete Algebra II in high school are more than twice as likely to graduate from college as students who do not.


A landmark SREB report
calls for the improvement of reading instruction in the middle grades and high school to become the top priority in public education.

The pathway to failure is well-defined: Students who enter high school with poor reading and math skills are more likely to struggle and not stay in school long enough to take higherlevel courses or state graduation exams. States need to help improve students' reading and math skills if they expect to raise graduation rates.

## Many High School Graduates Are Unprepared for College and Work

Even with a high school diploma or GED certificate in hand, too many students are not ready for college. Only 67 percent of the nation's Class of 2009 met ACT Inc.'s college-readiness benchmark in English, 53 percent in reading, and 42 percent in math. At a minimum, two-thirds of these students are not ready for college-level work in at least one of these areas. ${ }^{2}$ Such low levels of college readiness fuel a huge demand for college-level remedial studies.

The Conference Board's Workforce Readiness Report Card indicates far too many new high school graduates also are inadequately prepared to succeed in the workplace. It shows that many graduates lack the reading comprehension, writing and math skills required for success in entry-level jobs that lead to career advancement opportunities. According to a 2005 National Association of Manufacturers' report, many employees have inadequate problem-solving skills and lack basic employability traits such as consistent attendance, timeliness and a strong work ethic. Fifty-one percent of manufacturers reported that many employees were deficient in math and science skills, and 38 percent pinpointed employee deficiencies in reading and comprehension.

## Dropouts Are Costly to SREB States

SREB states have more than half of the nation's "dropout factories" - high schools in which no more than 60 percent of freshmen make it to their senior year, as determined by Johns Hopkins University researchers. While many of these schools are in large cities, Education Week reported in 2004 that "in the South, unlike other parts of the country, the 'dropout factories' also tended to be in rural areas and to enroll more white students."

Dropouts from the high school Class of 2008 alone will cost SREB states more than $\$ 140$ billion in lost wages over the course of their lifetimes.

Graduating more students from high school not only makes sense for those students whose future is at stake - it makes economic sense. Dropouts from the high school Class of 2008 alone will cost SREB states more than $\$ 140$ billion in lost wages over the course of their lifetimes. And many dropouts face a lifetime of limited opportunities and lower earnings: The U.S. Bureau of Labor Statistics shows that the 2008 median weekly earnings of non-high school graduates was $\$ 426$, compared with $\$ 591$ for high school graduates. Moreover, the unemployment rate in 2008 for nonhigh school graduates was 9 percent, compared with 5.7 percent for high school graduates.

The Alliance for Excellent Education reports that higher levels of education also can save states money in health care costs and reduced crime. High school graduates are healthier and have lower medical costs than high school dropouts, and they are far less likely to go to prison.

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Increasingly, the purpose of high school is not only to graduate students, but to prepare them for responsible citizenship and their next step - a bachelor's or associate's degree, transfer study, a career/technical degree or certificate, a career program, employment or the military.

## Defining College and Career Readiness

The depth and level of math, reading and writing knowledge, and analytical skills that high school students need vary according to the options they choose after they graduate. However, the SREB Committee to Improve High School Graduation Rates and Achievement agreed there is a threshold level of knowledge and skills in reading, writing and math that all high school graduates must reach. This includes the ability to:

- read, comprehend and apply complex written materials for continued learning and success in a job.
- use math to solve multi-step problems, estimate, plan and set priorities, and read and understand numerically based information.
- acquire and apply academic and technical knowledge and skills in both education and work settings in order to complete assignments and tasks and solve problems.
- communicate orally and in writing to a variety of audiences.
- demonstrate the skills and habits of responsible students and citizens.

Being college-ready means a high school graduate has the reading, writing and math knowledge and skills to qualify for and succeed in entry-level, credit-bearing, college-degree courses without the need for remedial classes. Similarly, being career-ready - ready to enter and advance in a job or succeed in training for a good job - means that high school graduates can read, comprehend, interpret and analyze complex technical materials, can use mathematics to solve problems in the workplace, and can pass a state-approved industry certification or licensure exam in their field.

Some education policy groups assert that the readiness thresholds for all post-high school options are the same. But to date research has identified only the basic skills that students need in order to begin bachelor's and associate's degree programs - and that yardstick often has been set too low to ensure a high probability of student success in first-year college work. In fact, low college
graduation rates confirm that readiness standards are set too low in states that have them. Future studies may show that reading, writing and math skill levels need to be set even higher than they currently are in most states for students who are headed for a two- or four-year degree.

Other postsecondary options present a very different picture. Research provides little guidance about the needed readiness levels in reading, writing and math for success in postsecondary technical certificate and diploma programs, military training and work. Education leaders and policy-makers need more empirical and specific research to guide decisions about setting readiness levels for these options. Further research may conclude that one set of reading, writing and marh standards can apply to all options. Much more likely, however - especially if research shows that two- and fouryear degree-readiness standards need to be raised - the reading, writing and math skills needed for postsecondary certificates and programs for advanced training will differ some in kind and level.

## Defining Graduation in New Ways

The high school curriculum needs to prepare each student for one or more next steps after high school. For some students, graduation will mean completing a classic, college-preparatory course of study; for others, it will mean completing a program of study that joins solid academic studies with career/technical courses. Both paths should enable students to acquire the knowledge and skills in reading, writing and mathematics - and the habits required to succeed beyond high school.

## Perspective from a State Policy, Leader

Virginia isa national leader in developing effective school accountability strategies, stressing both higher achievement and graduation rates in high schools. In early 2009. the state Board of Education made high school graduation rates more of a factor in thejprogress schools are required to make each year. The state has improved careerfiechifiell courses and now counts career-certification exams among those that students may complete to graduate. Plus, Virginia's Project Graduation gives students extrahelpingassing end-of-course exams that are required for graduation. "Just


Mark Emblidge: passing our Standards of Learning tests is not sufficient" for the state's graduates, said Mark Emblidge, thie president: of the Viginin state board and the SREB Board vice chair. All high school stadents need to prepare to eontinue theif: echication of careel etinimg after graduation, he sald:


The next generation of school accountability in SREB states should ensure that more students graduate from high school and that more of them graduate ready for one or more next steps in education and for productive citizenship. SREB recommends that new state school accountability systems include these 10 key principles:

1. Give equal weight to graduation and achievement in determining school performance.
2. Set ambitious goals for improving graduation rates.
3. Set high school achievement goals beyond minimum competency and hold schools accountable for significant annual improvement in the percentages of students who meet them.
4. Stress improvement, provide rewards and assistance for districts and schools to make expected progress, and focus sanctions on districts and schools that fail to improve even after receiving state assistance.
5. Strengthen middle grades students' transition into high school and reduce ninth-grade failure rates.
6. Recognize that one path to graduation does not fit all students.
7. Broaden the definition of academic rigor to include career/technical programs of study that join a "ready" academic core with a coherent sequence of quality CT courses.
8. Bring dropouts back into the education system.
9. Target schools with the lowest achievement levels and graduation rates for major improvements.
10. Make better use of the senior year to prepare students for graduation and give students a jump-start on college and careers.

## Principle 1

## Give equal weight to graduation and achievement in determining school performance.

The next generation of accountability rules in SREB states should give equal attention to improving both high school graduation rates and student achievement. Progress in either area should not compensate for deficiencies in the other.

A new accountability system should remedy most states' current lack of emphasis on improving high school graduation rates. Graduation should be a parallel goal to higher achievement, not a secondary goal. States, districts and schools must have a plan to help more students achieve at levels required for graduation and to graduate better prepared to begin college or career training.

## Principle 2

Set ambitious goals for improving graduation rates.
Ambitious goals for improving graduation rates should be the foundation of the next generation of school accountability in SREB states. The new rules should prevent the unintended consequences of many states' current school accountability systems, putting an end to low-level goals for achievement and graduation rates.

States should set ambitious - but realistic - graduation rate goals for the state, school districts and schools. Too many states currently set only modest goals for improving graduation rates. Even with the 2009 changes in federal regulations, states can set their own graduation rate goals and targets for improvement. States need to set higher goals for student achievement and graduation, rather than low benchmarks designed to minimize negative sanctions against schools.

SREB states should set a goal of having an average statewide graduation rate of 90 percent, require districts and schools to set annual and long-range targets toward the goal, and approve these annual incremental targets for each high school provided the goal represents significant improvement. While all high schools should have the same goal for graduation rates and achievement, schools will start at different levels and arrive at the goal at different times. The system should


Sindy Lress

## Perspective from a State Policy Leader

Sandy Kress, a consultant in Austin, Texas, and formerly President George W. Bushis chief education policy adviser, endorsed this report in his remarks at the 2009 SREB Amnial Meeting. A key architect of the federal No Cbild Left Behind Act (NCLB) and many state reforms in Texas, he noted that a 2009 state law that revamps school accountability in Texas addresses mary of the issues in this report: "The report does a good job of balancing an emphasis on graduation and academic achievement. .. and getting at a balance between academics and a career focus," he said. It also emphasizes geting more students prepared to succeed in higher education. . If we don't get them [students] to graduation, they re lost. If students arent ready for what comes next, then were not doing much better. The two lgraduation rates and achievementl go together:"
recognize these differences. Schools that meet or exceed the statewide goal should be given special recognition, while others can be recognized for exceptional gains in graduation rates and achievement.

Progress should be rewarded. A school that increases its graduation rate from 50 percent to 60 percent over three years needs to be recognized and rewarded similarly to a school that raises its rate from 85 percent to 90 percent. This type of system would recognize schools and school districts for developing and successfully implementing strategic plans for improving both graduation rates and student achievement.

States should approve both graduation rate and achievement targets for high schools that reflect continual and substantial progress from the prior year and toward the state's goal of 90 percent, and they should report outcomes publicly. In approving schools' annual and long-range goals, the state should consider:

- the current graduation rate and levels of student achievement in each school.


States should set a goal
of having an average
statewide graduation
rate of 90 percent.

- the relative difficulty of making improvements, recognizing that a smaller absolute increase in high-performing schools may be as challenging as larger gains in lowperforming schools.
- the similar levels of effort required to meet each school's challenges, while varying the goals and expected rate of improvement.
- the adequacies of the proposed interventions and changes in school and classroom practices for achieving the goals.

High schools with exceedingly low graduation rates will need mandates, incentives and capacitybuilding assistance from the state to make progress toward the graduation rate goal.

## Principle 3

Set high school achievement goals beyond minimum competency and hold schools accountable for significant annual improvement in the percentages of students who meet them.

States should publicly recognize improvements in student achievement in schools that have helped more students achieve beyond the minimum levels required for graduation, increasing the percentage of students who meet college- and career-readiness standards. To be ready for college and careers, students need to achieve at levels higher than the minimum achievement levels required by most states for high school graduation. Today, most high school graduates need to be prepared for some type of postsecondary education and training to have good career opportunities.

States should recognize schools when a higher percentage of students reach achievement levels that signal college and career readiness, through Advanced Placement courses as well as improved career/technical studies that lead to employer certifications and advanced training.


Gene Botioms, SREB senior vice president
"Continuing current accountability systems will get you minimum gains. It will not get you what you want. States need to encourage schools to help students meet higher standards than only the minimum academic standards measured by many state exams."

While SREB states continue to raise high school graduation requirements, states need to be clearer about the level of knowledge and skills students need - particularly in reading, writing and math to graduate from high school; to pursue a bachelor's degree, an associate's degree or career training; or to pass an employer certification exam. The SREB Committee agreed that there is a threshold level of knowledge and skills required in reading, writing and math to graduate from high school, and higher thresholds necessary for success after high school.

Less research exists on the readiness levels required to pass an employer certification exam for a highdemand, high-wage technical field and to succeed in postsecondary technical certificate and diploma programs than on readiness levels for two- and four-year degree programs. Further study, however, may disprove that one set of readiness standards for all types of postsecondary study and career training may be justified, particularly in light of the view of many that most college-readiness standards are too low.

Regardless, states should broaden the range of achievement indicators for high school beyond minimum proficiency to include both college-readiness indicators and career-readiness indicators, including the percentages of high school students:

- academically ready to begin college, based on the state's definition of college and career readiness.
- ready to begin work, as judged by industry certification or other measures of career preparedness, such as completing a coherent sequence of career/technical courses or meeting readiness standards for acceptance into postsecondary study or training, in addition to a standard high school diploma.
- succeeding in academically challenging course work such as Advanced Placement courses and International Baccalaureate programs.
- passing exams in reading and math at levels that demonstrate readiness for high school graduation and for continued education and career training.
- meeting ACT or SAT college-readiness benchmarks.
- meeting eligibility requirements for merit scholarships at the state's two- and four-year institutions.
- earning postsecondary education and training credit early through dual credit or joint enrollment programs in academic and career fields.


## Principle 4

Stress improvement, provide rewards and assistance for districts and schools to make expected progress, and focus sanctions on districts and schools that fail to improve even after receiving state assistance.

The next generation of school accountability should ensure public understanding of states' goals for improving high school achievement and graduation rates and of how schools' progress toward the goals is measured. Year-to-year changes in the percentages of students meeting each goal should be the basis for measuring improvement.

School accountability should emphasize improvement, using funding incentives, awards and special recognition to acknowledge schools that make significant progress in raising achievement and graduation rates for all groups of students. Such recognition should be accompanied by documentation of the changes made in school and classroom practices that contributed to the improvements.

States should focus sanctions on schools and districts in which low performance in both categories persists - and only in schools where school leaders and teachers show little evidence of having implemented effective improvement strategies after extensive assistance from the district and state.

In creating a system of incentives, states need to recognize that high schools face different challenges serving students who enter high school with varied educational backgrounds and levels of preparation. Adequate support for at-risk students may require more resources. States must provide technical assistance, coaching and professional development to build educators' capacity to improve school and classroom practices and to build support among students, parents, teachers and administrators.

The accountability system also should establish an ambitious but realistic timeframe in which to expect improvements in achievement and graduation rates before sanctions are applied. The accountability system should drive the transformation of low-performing schools.

In addition, states should make accountability rules clearer and simpler so that educators will know the exact performance levels the state expects. Overall, high school graduation and achievement should be measured as the percentages of students in each class who graduate and the percentages who graduate ready for college and careers.

## Florida Adds Graduation Rates, Postsecondary Readiness to School Accountability

Elorida has expanded the focus of its school accountability system, from grading high schools based on students meeting minimum standards on the state test to include graduation rates and "accelerated learning,

In Septenber 2009, the State Board of Education approved a new formula for calculating the annual school grades. It gives similar weight to student performance on state exams and improvement in high school gradian tion rates for all groups of students. And the formula requires schools to show that more students are prepared. for college, advanced training or work, using a variety of measures. Indicators of accelerated learning as defined In the rules include advanced courses, earning college credit and industry certifications, and meeting postsel. ondary readiness standards. The Board's action was required by state law enacted in June 2008.

To accurately measure high school graduation rates, all states are required by 2011 to adopt the fouryear Adjusted Cohort Graduation Rate, defined by the U.S. Department of Education as the official state dropout rate. This rate measures the percentage of entering, first-time ninth-graders who graduate four years later with a regular diploma, adjusted for transfer students. But to accurately measure such a rate will require states to develop longitudinal student-data systems that can track students from ninth grade through high school, which most SREB states currently are developing.

School accountability policies and systems alone are inadequate to build the public's confidence that states have a plan to enable schools to improve both graduation rates and achievement. The challenge is unprecedented and requires a comprehensive and focused set of state and local initiatives to:

- prepare students for success in the ninth grade and high school.
- help students and parents plan a program of study for high school that leads to a specific future goal.
- make a successful transition from high school to college, training and work.
- make success in high school, rather than failure, the option for more students.
- develop the capacity of low-performing schools to improve student learning substantially.


Kady Womacl.

## Perspective from a State Policy Leader

Tennessees high sehool graduation tateimproved by li percentage points from 2002 to: 2006, according to federal data. SREB Board member and former State Senatoy Andy/y Womack attributed this significant progress to several policy developrnents in the past decacte. or more. "Nothing occurs in just five years," he said. Tennessee passed an educational m . provement law in the early 1990s and fully funded it by 1996. The Tennessee Deparinent of Education also implemented several of the strategies recommended in a 2000 SR EB H High School. Thit Work report on transforming the state's low-performing schools, including placing a distinguished eduiatofin eachof hose schools to support and lead the school faculty. The state has rediced class sires and eliminated populatly ilected county school superintendents in favor of better-qualified, hired leaders. A 2001 drivers license lavt that requires stridents under age 18 to stay in school and make satisfactory progress to have a driver's heense convefs: to studerits and parents the importance of finishing high school.

The state hiasa "feeder-to-receiver school" initiative designed for middle grades schools to help more sitidents trat-: Sition into their neighboring high school. Tennessee also has helped school districts start freshmanind areetaca: demies to create small learning communities that provide students with extra attention. The Hamilion ©ounty and. Memphis schools have stressed small learning communities and have made some of the greatest progress on gradut tion tates in hiestate. Overall, the keys to improvement have been, setting, 90, Percent statemide graduation goal and keeping it important," Womack sald.

## Principle 5

## Strengthen middle grades students' transition into high school and reduce ninth-grade

 failure rates.Too many students enter the ninth grade unprepared for high school, leading to high ninth-grade failure rates - and many students never recover. If states are to hold high schools more accountable for raising achievement and graduation rates, state policies should call for middle grades schools to improve students' readiness for ninth grade and to address the academic and behavioral factors that can lead to failure. Ninth-grade enrollment in 2006 was 14 percent higher than eighth-grade enrollment the previous year in the SREB median states, indicating high student-failure rates. Students who are held back a grade are more likely to drop out than students who are not, based on findings from the California Dropout Research Project. Students fail the ninth grade when they do not pass one or more courses and earn enough credits to advance to the next grade.

State accountability policies also need to recognize the readiness levels of incoming high school students and credit high schools for helping more students succeed. The next generation of accountability rules should recognize the percentages of students who:

- enter ninth grade ready to succeed in high school courses.
- earn enough credit as first-time freshmen to be classified as sophomores the next year.


State policies should call for middle grades schools to improve students' readiness for ninth grade.

- earn enough credits as sophomores to be classified as juniors the following year.


## Ninth-Grade Readiness Standards

States should dentify the most essential kiowledge and skills staderns ieed hat least in reading, writigs and math to. suceeed in the ninth grade, and states should describe in sufficient detail the levels of work expected of stit: dents by the erid of grade eight. States should work to have fewer, well-developed standards rather than many poorly. defined standards. School districts, school leaders and teachers will need samples of student assignments, exam items. and dasstoom scoring guides that show the expected levels of work for students who are prepared for high school. Professional development will need to focus on building the capacity of district and school leaders to help teachers benchimarl their lessons, assignments and classroom assessments to the state ninth-grade readiness standards:

These three SREB High School That Work guides identify readiness indicators for succeeding in college-prepatatory. high sctiol courses:

Getting Students Ready for College-Preparatory/Honors English: What Middles Grades Students Neet to Kinous anid Be Able to Do

Getting Student Ready for Algebra I. What Middle Grades Students Need to Know and Be Able to Do
Getting Students Ready for College. Preparatory/Honon Science: What Midille. Grades Student Need to Rnout and Be Able to Do

States can help to improve students' readiness for high school and success in school accountability programs by:

- developing statewide ninth-grade readiness standards in reading and mathematics that indicate the performance levels students need for success in challenging high school courses.
- revising the eighth-grade assessment to measure students' readiness for ninth grade and use the results to identify students who need extra help to succeed in grade nine.
- providing information and professional development to middle grades schools on how to adjust their curricula and instruction to reduce annually the number of students unprepared for high school.

The accountability system should require middle grades schools to increase the percentage of students meeting these standards annually and reward schools that make progress among all student groups. A recent SREB report, Keeping Middle Grades Students on the Path to Success in High School: Increasing Engagement and Achievement in SREB States, outlines many policies and programs to ensure that middle grades students are engaged in school and excited about learning.

States should require districts and schools to identify early in the middle grades the students who are at risk of being unprepared for high school, and provide them with accelerated grade-level instruction and support in reading and math before the ninth grade. Johns Hopkins University researchers have found that most sixth-grade students with at least one of the following characteristics will not graduate from high school without intensive help:

- failed a sixth-grade English or math course.
- missed 36 or more days of school.
- had an "unsatisfactory" behavior mark in at least one class.

SREB states should help prepare teachers and school leaders to embed reading skills and engaging literacy practices into each middle grades subject - not just in English/language arts - through teacher preparation, certification/licensure and professional development. Middle grades students need direct, explicit instruction in how to read, learn and analyze information in the core academic areas - to transition from learning to read to reading to learn.

## Perspective from a State Policy Leader

"This reportsuccincty lays out facts and challenges" states must face as they develop new school accountability systems, said Valerie Woodruff, a former longtime Delaware secretary of education and former vice chair of the SREB Board. Schools need to set indicators that hifp them measure when elementary grades students are ready for the middle grades, and


Valerie Woodruff when middle grades students are ready for high school, she said. States also "must attend to the data in all of this. There are data elements that we can use to track students to see how they are doing at each. level of education."

The 2008 SREB/High Schools That Work report Redesigning the Ninth-Grade Experience: Reduce Failure, Improve Achievement and Increase High School Graduation Rates shows how schools can change the ninth grade to improve student achievement and help raise graduation rates. States need to make the redesign of ninth grade a statewide educational priority so that students who are behind can catch up, particularly in reading and math. Students' ninth-grade experiences can determine whether they will thrive in high school and prepare for college and careers. The following school practices foster those experiences and should be incorporated into state policy:

- Assign experienced and effective teachers to grade nine and keep the student-teacher ratio at or below the ratio in other grades.
- Use proven instructional strategies to engage students in learning.
- Allow flexible scheduling to provide the intensive support many students need to succeed.
- Teach study skills and other habits of success.
- Design career/technical courses that require students to use reading and math skills to complete authentic projects.

Also, beginning in eighth grade, students need individual graduation plans that can be tailored with parental involvement and support to the specific interests, skills and aspirations of each student. States can assist schools in providing students in the middle grades and early in high school with experiences to help them connect school to future educational and career opportunities. Each student's individual graduation plan should be reviewed annually by the student, parents and the school and revised annually as needed.

## Principle 6

Recognize that one path to graduation does not fit all students.
States' school accountability programs should recognize a range of paths to high school graduation, all of which would have high standards and lead students to a standard or higher-level diploma. Accountability programs should assign values to each graduation path and reward schools for keeping struggling students in school, on track to graduate, and ready for one or more options in postsecondary education and career training.

The next generation of school accountability also should recognize that some students earn a high school diploma outside the traditional setting, schedule and time. Graduation rates should include students who:

- graduate in four years or less with a standard or higher-level high school diploma.
- graduate in more than four years with a standard or higher-level high school diploma.
- earn a standard diploma through adult education.
- return after dropping out to earn a standard diploma.
- meet diploma requirements early and enter college.
- earn a GED credential coupled with a state-approved industry cerrification or credential.

State policies need to recognize that students have varying interests, talents, learning styles and circumstances. Students must have access to a range of opportunities and instruction to finish high school and be prepared for further education and work.

State accountability systems should recognize students who need extended time to earn a diploma. A more flexible and comprehensive approach to tracking high school completion - one with quality controls and widely understood by the public - would benefit SREB states. Most students can complete graduation requirements within four years at a regular high school. But some take five years, and others need to complete credits online as they work and care for their families. Those who drop out might return later to finish. Some might graduate in adult education programs in their late teens or early twenties. Whatever the path, all should be counted. Over time, at least 90 percent of all students who enter high school should graduate.

State accountability systems should require and support district-level, second-chance programs to help students who do not graduate from a traditional high school to earn a diploma, or to earn a GED credential and state-approved certification. While states may elect to give less credit to districts and schools that graduate students in the GED credential/employer certification option, the intent is to encourage schools to provide another opportunity for students who will not earn a traditional diploma. Such an option should be acceptable in the state and nation's definition of a high school graduate. This may involve different ways of delivering education to students and setting a different pace for their learning, including early-college schools; full-time, choice technical high schools; ${ }^{3}$ and small academies within or separate from existing schools.

## Perspective from a State Policy Leader

Full-time, choiee technical high schools can foster higher graduation rates. "States need to think seriously about converting some of their shared-time technology centers into full-time, choice techirical high schools. Do not underestimate the power of these schools to provide an atermative high school option and increase graduation rates. I was part of an effort to convert a shated-time center into a full-time technical high school. Twenty years ago as a shared-


Parick Savin time center, this school was one of the lowest achieving in the SREB High Schook That Work network. Now as a full. time technical high school, it's one of the top-performing schools in the network, with a graduation rate erceeding 95 percent. This school was built on the ideas of this report that link academics and quality CT studies to mprove student's achievement and readiness for college and careers, and raise graduation rates."

Patrick Savin. Superintendent, Sussex Techinical School District In Georgetown, Delaware, and SREB Board member

[^7]States also should assist districts and schools in developing credit-recovery opportunities through Web-based, online and traditional classroom instruction to help students who have failed a course to graduate on time. Credit recovery allows students to retake a course during the year and complete it when they can demonstrate proficiency. This strategy can help more students stay on track toward graduation.

In addition, states should require all school districts and high schools to provide alternative paths to graduation for students who drop out for personal and educational reasons. These young people should have the option of attending high-quality and convenient adult education classes that lead to a standard high school diploma. Adult education can provide a more personalized and flexible approach to completing a high school diploma, while helping these students acquire the knowledge and skills for a career or college.

For students who are 17 or 18 years old and stuck in the ninth or 10 th grade with few credits, states need to help these students enter a GED program, combined with career/technical (CT) studies that can lead to an employer-recognized credential. This combination should result in a high school diploma and add to the school's graduation count under the state accountability system.

## Principle 7

Broaden the definition of academic rigor to include career/technical programs of study that join a "ready" academic core with a coherent sequence of quality CT courses.

Because of SREB states' current focus on pure academics, the expectation often is that most or all students will be enrolled in a classic, college-preparatory program of study. This narrow concept of rigor has resulted in too many students taking a weak college-prep curriculum geared toward mini-mum-level state high school tests, with many instructional days devoted to having students take practice exams. For many students, this approach seems irrelevant to their future and has greatly reduced their motivation and engagement in school. A rigorous curriculum or instructional approach is not necessarily more work - but more thoughtful, purposeful, intellectually demanding work.

The next generation of accountability rules should include a broader definition of rigor that promotes high-quality CT studies and the learning of academic content through authentic problems, projects and activities that are meaningful to students. States need to broaden the concept of rigor beyond:

- test-based rigor that requires higher scores on conventional paper-and-pencil tests.
- course-based rigor that requires more credits in demanding academic courses in English, math, science, social studies.

This broader definition of rigor will allow academic classes to be taught in ways that connect the content to students' lives and future. When students learn academic knowledge through project-based and applied methods, they are able to use it in new situations, as well as in the context in which they originally learned it. Students also are more interested in mastering academic content when they have opportunities to use knowledge and skills in authentic projects.

States that design career-focused programs of study can help more students meet graduation requirements and prepare them to pursue one or more postsecondary options. A 2008 SREB report, Crafting a New Vision for High School: How States Can Join Academic and Technical Studies to Promote More Powerful Learning, outlines how state leaders can realize the potential of CT education in high school reform by joining high-quality CT studies with academics and intellectually demanding assignments.

## A Broader Definition of Rigor

A broader definition of nigor would move beyond a pure acadernic approach to learning, to include:
:. application based learning of academic knowledge and skills through authentic problems, projects and tasks in career fields of interest.

Faroblen based learning that develops students' ability to learn and use academic knowledge in the contert of a/ problem that interests them.
I. depthbased learning that provides opportunities for students to explore certain topics of interest and gain greatel depth of understanding.
\%. Wlended programs of academic and CT studies that graduate more students and graduate them prepared for college, id careers; including the combination of work and further study that has become commonfor nore and more students.

FI. Alreniative assessnents: in subjects other than reading, writing and math That measurc how well students



These programs of study can help states reach the significant percentages of students who drop out because they fail to find a clear path through high school toward a meaningful career. Programs of study should include a "ready" academic core, including:

- four years of challenging language arts courses that engage students in reading a variety of materials and writing short and long papers about a range of literary and non-literary topics.
- four years of mathematics, with schools receiving special recognition in state accountability systems for helping more students successfully complete Algebra II.
- three or four years of inquiry- and lab-based science.
- at least four courses in a planned sequence of CT courses that feature challenging assignments with embedded academic content.

Accountability systems should give equal credit to schools when students complete a career-focused program of study (and qualify for a two- or four-year college or pass a state-approved employer certification exam) as they do when students complete the traditional college-preparatory program of study.

States need to provide applied academic courses in math and science and lead the development of hybrid courses that combine the essential content from college-preparatory courses with content in a closely related technical field - such as biology/animal science, geometry/computer-aided design or physics/auto mechanics. States should establish policies and procedures to ensure that:

- academic standards for these courses are equivalent in content and complexity to traditional academic courses.
- teachers are qualified and have special training in both content and the pedagogy for using more applied strategies.
- students achieve in such courses at a level comparable with student achievement in traditional academic courses.
- academic and CT teachers have time to work together in planning and teaching such courses.


## Making Career/Technical Courses Intellectually Demanding

In addition to designing new courses, states need to make existing CT courses more intellectually demanding by embedding reading, writing and mathematics standards that are essential for students who will pursue college or career studies and advancement in specific careers. This requires the development of instructional materials and a syllabus for each course, blending academic and technical content through authentic projects, and aligning course content with college- and career-readiness standards. Redesigned CT courses would require students to:

- do substantial reading and reflective writing in the career field.
- describe orally what they learn through class projects, problem-solving activities and laboratory work.
- develop analytical thinking skills.

Redesigned courses would provide students numerous opportunities in the context of their career field to: develop trouble-shooting and problem-solving skills; develop research and organizational skills to address a problem or task; use math to support decisions and complete a class project or authentic work outside the school; and learn the habits of the mind for invention, experimentation and design.

## Perspective from a State Policy leader

From 2002 to 2006, Arkansas consistently exceeded the national average graduation rate, improving its rate from 75 percent in 2002 to 80 percent in 2006, federal data show. Career-focused programs of study have contributed to this above-average performainee. Arkansas State Representative David Rainey described at the 2009 SREB Board meeting how Arkansas has raised its high school academic requirements for graduation in recent years. Daid Railies and requires sir career-focused elective courses. "This allows [students] to pursue their interests.. and keeps them engaged, keeps them focused and keeps them in school;' he said. Students can fulfill these career-focused credits with CT courses, with higher-level academic courses gemmane to their career interests, or a combination of career and academic courses.

## "States should define in policy what intellectually

 demanding career/technical studies look like."Gene Bottoms,
SREB senior vice president

CT teachers need training to help them embed academics and intellectually engaging instruction and lessons into CT courses. States will need to develop a professional development system to prepare teachers to deliver redesigned courses. While many CT teachers have extensive technical knowledge, they often lack expertise in academics and instructional practices to lead intellectually engaging lessons.

As states develop career-focused programs of study that join a "ready" academic core with CT studies that are more intellectually demanding and embedded with academics, they need to recognize that existing statewide assessments often poorly measure students' knowledge and skills. States will need to search for and encourage research on alternative assessments that are better suited than standardized tests to the broader definition of rigor in career-focused programs of study. Such assessments could include, but are not limited to, portfolios and senior projects administered according to state-developed guidelines by trained evaluators.

## SREB's Curiculum and Product Development for CT Studies

 Year inititire to Work with states to develop careerfocused programs of stady that join a "ready"academic core (see Fige 22 . Iidha sequence of CT courses embedded with academic content. Each state in the project vill develop. it leask one cateerfocused program of study. linked to the economic and employment needs of the state f. with: coutisesylibinad related instructional materials. States will have access to the course syllabi and curricular materials. dereloped by ofher states in the project. For each participating state, the project will produce:
W. tecorimindations to better join academics and CT studies to realize the potential of CT educationinimproving: highschool achievement and graduation rates.
\%. a processifor aligning CT courses with the most essential college-and career-readiness standards:
I. course syllabiandinstructional materials for a sequence of CT courses for a given career path, with, sample authenicie profects and assignments and sample end-of-course assessment items.
.1. Aasequefice of academic and CT courses for each career path that encompasses the academic and fechical knowledge and skills essential for students to pass employer certification exams and enter some ypeaf posisec: ondaly. edication. (e.g. associate's degree or bachelor's degree programs, career training or an applenticeship.

Hi taining materials to assist CT teachersinimplementing. CT courses embedded with essential college and careerreadiness standards and intellectually demanding assigiment:
2. a repository of tested, proven initetials for nevy and redesigned. CT courses:

## Principle 8

Bring dropouts back into the education system.
To improve graduation rates and build a better-educated work force, states need to recover young adults who have dropped out of high school and help them earn a diploma. States need intervention strategies for at least two groups of students who are failing to complete high school. One group includes students who drop out in ninth grade or earlier and who have accrued few, if any, high school credits. The second group is students who have accrued a number of credits but drop out in 11th or 12th grade for family or other reasons.

Recovering these two groups of students will require states to have multiple intervention strategies. States should require all school districts to offer programs that invite students back into the traditional high school. States should encourage collaborative efforts between school districts and other entities to develop recovery systems, including regional technical centers, community colleges and high-quality adult education programs supported by the state. States need to ensure that state and local funding can be used for programs supporting those students.

## Principle 9

Target schoois with the lowest achievement levels and graduation rates for major improvements.

To improve student achievement and graduation rates, SREB states need to lessen the flow of dropouts from their lowest-performing high schools. The first step is to identify these schools. The state can use a number of criteria, such as maintaining a graduation rate below 70 percent for three consecutive years, high failure rates in grades nine and 10 , and failure for three consecutive years to make Adequate Yearly Progress (AYP) on test scores as required by federal law.

## Adult High School in Delaware Adds Graduates

James H. Groves Arult High School, a multi-campus school for out-of-school youths and adults who setk to acquire aregular Delaware high school diploma, adds nearly 5 points annually to the state's graduationimitils. graduatesmade ap 4.5 percent of the state's 2007 graduating class and 4.6 percent of the 2006 class, produicing: fifrethar 400 graduates a year.

The school is state funded and administered by the Delaware Department of Education.
Thes schonl serves 16 -and 17 -year-old students who have officially withdrawn (not been expelled) from school and: adiuls 18 and older who live or work in Delaware. The majority of its students are ages 16 to 23 and have dropped. out of high school because of personal circumstances - becoming pregnant, falling behind in course werk, needing. to woth, of caring for their family. Although schedules are flexible, stidents must attend at least 85 percent of the: course houls and earna C to recelve coutse credit:

## Dropout Recovery Strategies in Texas School Districts






Ihestate lankillows school disticts to offer a flexible school year and permits schools to give stidenteainie fickble Shedickased on the rimber of minutes they spend in school, rather than the time of day.

Khe. Sompus Shistilindependent School District (CCISD) in Texas is an example of a school districiusing ine lavik to begin fillscale outreach to pull dropouts back into school. CCISD has formed a partnership (Operation. KEYS: Kisping Everj Youth III School) with the City of Corpus Christi and the Diocese of Corpus Christintorike ownet Shipollighiopouty problem. The district used its dropout recovery resources to create the Office of High Schiogl (ompletionto focus on theirecovery of dropouts.

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States should assist low-performing districts and schools in outlining their problems, setting ambitious but realistic achievement and graduation goals, and implementing a set of strategic actions for reaching those goals. School and district staffs need to work smarter and together to use proven practices that motivate and engage students to learn at higher levels.

Most states' school accountability systems use frequent measurements of student performance coupled with rewards and sanctions - to push school districts, schools, educators and students to perform at higher levels. This strategy is ineffective for many low-performing schools because some educators may not have the will or the professional capacity to improve the school. Instead, states need to work to build the long-term capacity of low-performing schools to improve what and how students are taught - and to which level - and to connect curriculum and instruction with students' interests and goals. This is essential for high schools in SREB states that have been labeled "dropout factories."

[^8]
## Practices to Help Students Stay in School



 ties. More stidents ane tilefy of giduate and succeed when district, school and teacher leaders tale the following tctions.
". Ceate aptional programs of study for grades nine through 12 that join challenging academic and लt stuities aritind broad career themes, better engage students in learning and provide the skills they need in order to graduate
". Create stipportive relationships between students and mentors to help students meet readiness standards for gituation. college and careers.

WWotk with paterits and students to set career and educational goals and assign adult mentors to follow stadent: prodress and provide astistance:
4. Cretie s sading and supportsystem ingrades nine and 10 that requires students to teco theithoil ind


 aid graduate:


States should support districts and schools that commit to a proven school-reform model with coaching, professional development and technical assistance to help them better engage and motivate students to learn.

## Principle 10 <br> Make better use of the senior year to prepare students for graduation and give students a jump-start on college and careers.

Incoming high school seniors arrive with varying levels of skills, and many do not use their senior year to prepare for postsecondary studies or career training. Some students enter the 12 th grade struggling with their studies, disengaged and at risk of leaving high school. Some are looking for the easiest courses and electives. Some arrive on track for graduation but unprepared for college or career training. Others may be ready for college and want to earn college credits. An improved senior year will allow more students to strengthen their academic skills and to earn employer certifications or college credits. The senior year does not have to be a lost year.

Most states have assessments that enable schools to determine students' level of readiness for graduation, college and careers prior to their senior year. However, districts and schools often do not use this information to plan a more meaningful senior year for each student.

SREB states can use several strategies to strengthen and customize the senior year to prepare more students for graduation and their next step. They can encourage schools to:

Identify students entering the senior year who are at risk of not graduating because of too few credits or failure to pass required state exams. SREB's 2009 report on graduation rates, Gaining Ground on High School Graduation Rates in SREB States: Milestones and Guideposts, shows that nearly one in 10 high school seniors in SREB states does not graduate - and even more in states with high-stakes graduation exams. Some students lack the credits required for graduation. Others have failed one or more parts of the state graduation exam. States need to study this problem and develop strategies for improvement.

Help less-prepared students become better-prepared for college. States should require students who plan to attend college but have not demonstrated college readiness by the end of the junior year to use the senior year to become much better prepared for college reading, writing and math to avoid remedial courses in their first year of college. To help these students become ready for college, states' secondary and postsecondary systems need to:

- identify essential skills that students most need in English, reading, writing and mathematics to meet readiness standards and pass college placement exams.
- design transitional senior-year courses in reading, writing and math.
- train teachers to teach the courses.
- allow the transitional courses to count toward high school graduation, in lieu of the typical senior English course or a math course required for graduation.


## Collaborating to Help More Students Pass High-Stakes Exams

In a pilot effort in 2008 to help more students graduate from high school, the Georgia Department of Education developed the ExireSS program - a nine-day summer course targeting students who fail to pass the Georgia High School Graduation Tests (GHSGT) in social studies and science. About 2,000 seniors who had not graduated because they had not passed the GHSGT and students who had failed the exam in 11th grade errolled in the first round of this program.

On the 10th day of the summer program, the students retook the exam. The Georgia Department of Edication hired some of the state's best teachers and provided a clear focus for instruction. It also gave bonuses to teachers who saw good results. Georgia State Superintendent of Schools Kathy Cox said the ExPreSS program allows "the state to collaborate with schools to help students take a big step closer to graduation day": As a result, more than 1 , 400 students passed the high stakes social studies and science exams.

## The SREB College- and Career-Readiness Project

SRER is working with several states individually to help more high school graduates become ready for college and careers. With support from the Bill \& Melinda Gates Foundation, SREB is helping states develop or expand statevide college- and career-readiness initiatives. This work is helping states establish statewide college and careerreadiness standards that most high school graduates will be expected to meet. The standards will help guide high school curticulum and instruction. The project calls for states to assess students' readiness in reading, writing and inathermatics by the end of grade 11. If students are not well-prepared to continue their education in college or career training, states will provide senior transitional courses in reading, writing and math based on the readiness standardss so that more students can succeed in postsecondary education and career training:

Findings from a three-year SREB/High Schools That Work pilot project to design senior English and math courses that target less-prepared students strongly suggest that these transitional courses can reduce by up to one-half the percentages of students who need remedial reading, writing or math in college. The 2008 SREB report Getting Students Ready for College and Careers: Transitional Senior English and its forthcoming companion for mathematics provide recommendations for schools in the development of such courses.

Give college-ready students an early start. Allow students who show college readiness in grade 12 to earn at least nine semester hours of college credit during the senior year through dual-credit courses and joint-enrollment programs - or to graduate early and attend college full time.

Help career-bound students become ready for work. Schools can help students who do not plan to attend college to use the senior year to prepare for work, using the resources of the local high school, shared-time technology centers, employers, and community and technical colleges. Further, schools need to help these students work toward employer certification or continued preparation at a community or technical college.


Giving equal priority in SREB states' school accountability systems to raising student achievement and high school graduation rates will improve the economic outlook for students, the region and the nation.

The next generation of school accountability should help states reach beyond minimum improvements in both achievement and graduation rates. It should set college and career readiness as the gold standard for achievement, while recognizing that "one size does not fit all" and that there are multiple paths to a high school diploma. It should expand the definition of rigor to include careerrelated academic skills essential to students' future success. It should emphasize recognition and rewards for schools that improve - and focus more help on those that do not.

Accountability should begin in the middle grades, when early signs of students' disengagement in school begin. To keep more students engaged in their studies, states should broaden the ways students can earn a high school diploma and become ready for college and careers. Students should be allowed to complete a program of study that joins a "ready" academic core with intellectually demanding CT studies - or complete high-level academic courses germane to their career interests.

Improved accountability systems should call for states to identify college- and career-readiness standards and to set goals for meeting those standards. States need to target the lowest-performing schools and build their capacity to improve achievement and graduation rates. Most importantly, improved accountability demands setting ambitious goals for improving both graduation rates and student achievement.

Creating the next generation of school accountability - and improvement - is a monumental undertaking, but failure to pursue higher standards and graduation rates will have long-lasting consequences.

Unless SREB states begin to meet these ambitious goals, too many students will be destined to face limited opportunities for lifelong success and states will lose their economic competitiveness.

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## The Committee

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## Talent Supply Chain

A system of resources and infrastructure that prepares people, on a lifelong basis, to advance the needs of enterprises of all scales, sizes and sectors. Like other supply chains, excellence is achieved through customer satisfaction, on-time delivery, reliability, foresight and seamless coordination and process improvement among and between all participants in the chain. In Florida, people are participant-owners in the chain, by exerting their own transformative abilities to learn, apply knowledge and create wealth.


## Talent Supply Chain





[^0]:    ${ }^{1}$ Middle school students are required to successfully complete three middle school or higher courses in English, mathematics, social studies, and science in order to be promoted. Section 1003.4156 , F.S.
    ${ }^{2}$ Section 1003.41, F.S.
    ${ }^{3} \mathrm{http}: / / \mathrm{www} . f l o r i d a s t a n d a r d s . o r g /$ Standards/FLStandardSearch.aspx.
    ${ }^{4}$ Id.
    ${ }^{5}$ Section 1008.22(3), F.S.
    ${ }^{6}$ Section 1008.22(3)(c)2., F.S. A criterion-referenced test (CRT) is an assessment in which an individual's performance is compared to a specific learning objective or performance standard and not to the performance of other students. CRTs show how well students STORAGE NAME: h0105.PT.doc

[^1]:    performed on specific goals or standards rather than just telling how their performance compares to a norm group of students nationally or locally. The FCAT is based on the Sunshine State Standards and measures student progress toward meeting these standards. Florida Department of Education, FCAT Handbook: A Resource for Educators, 5 (2005), available at http://fcat.fldoe.org/handbk/complete.pdf.
    ${ }_{8}^{7}$ Section 1008.22(3)(c), F.S.
    ${ }^{8}$ Rule 6A-1.09422(3)(a), F.A.C.
    ${ }^{9}$ Section $1008.22(3)(\mathrm{c})$, F.S.
    ${ }^{10}$ Department of Education, Analysis of HB 105 , October 20, 2009.
    ${ }^{11}$ http://www.fldoe.org/asp/naep/flparticipation.asp, Florida Department of Education, Assessment and School Performance, National Assessment of Educational Progress.
    ${ }^{12} \mathrm{http}: / /$ nces.ed.gov/nationsreportcard/civics/whatmeasure.asp
    ${ }^{13}$ Section 1008.34(3)(a)1., F.S. and Rule 6A-1.09981(4), F.A.C.
    ${ }^{14}$ Section 1008.34, F.S.
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[^2]:    ${ }^{15}$ Section $1008.34(3)(b) 1 .$, F.S.
    ${ }^{16}$ Field-test questions are newly-developed questions that are being tried out before they can be used on a future test. Field-test questions must be tried out at least one year before they are used to decide a student's score. If the data on the field-test questions are acceptable, then the questions may be used on an actual test and count toward a student's score.
    http://www.fldoe.org/faq/default.asp?Dept=202\&ID=656.
    ${ }^{17}$ Section 1008.34(3), F.S.
    PAGE: 4

[^3]:    ${ }^{18}$ Department of Education, Analysis of HB 105, October 20, 2009.

[^4]:    ${ }^{19} \mathrm{Id}$.
    ${ }^{20}$ Alabama, Arkansas, California, Delaware, Georgia, Indiana, Iowa, Kansas, Kentucky, Louisiana, Maryland, Michigan, Mississippi, Missouri, Montana, Nebraska, New Mexico, New York, North Carolina, Ohio, Oklahoma, Oregon, South Carolina, South Dakota, Tennessee, Texas, Virginia, Washington, West Virginia, and Wisconsin. See http://mb2.ecs.org/reports/Report.aspx?id=107, Education Commission of the States, State Notes - Citizenship Education in Assessment and Accountability Systems, September 2008.
    ${ }^{21}$ Georgia, Indiana, Maryland, Mississippi, North Carolina, Oklahoma, and Virginia. See http://mb2.ecs.org/reports/Report.aspx?id=107, Education Commission of the States, State Notes - Citizenship Education in Assessment and Accountability Systems, September 2008. In spring 2009, Texas began administering an end-of-course assessment in U.S. History. See http:www.tea.state.tx.us/index3.aspx?id=3302\&menu id=793, Texas Education Agency, Student Assessment Home.

[^5]:    ${ }^{1}$ National Center for Education Statistics (NCES) averaged freshman graduation rate.

[^6]:    2 ACT special analysis of Class of 2009 provided to SREB: 34.1 percent of the students met the ACT benchmarks in English, reading and mathematics.

[^7]:    3 An early-college school offers a blend of high school and college courses that support the completion of high school graduation requirements and two years of college during a program of five years or less. A full-time, choice technical high school is a school that combines a "ready" academic core with in-depth career/technical studies. Students can choose to attend this school at the end of grade eight or grade 10.

[^8]:    4 Texas defines a dropout as any student enrolled the previous school year who does not enroll the following fall during the school-start window (the first day of school through the last Friday in September) and who cannot be identified in the student accounting system.

[^9]:    * List shows members' titles at time of service.

